

The Future of Employee Experience Management

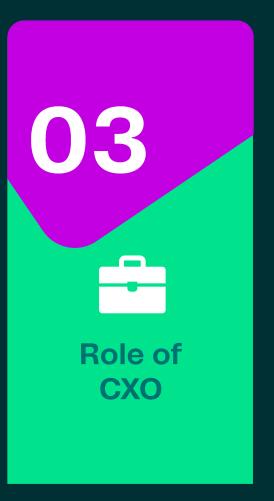
Patrycja Sobera, SVP & General Manager of Digital Workplace, Unisys Simon Wilson Solution Director, Digital Workplace, Unisys



Accelerating Momentum for Experience!











Through 2028, more than half of digital workplace leaders who do not focus on DEX and employee enablement will risk being commoditized or replaced.

Gartner



Employee Experience Value Generators

ROE

- Productivity
- Happiness

ROI

- Software license reclaim
- Intelligent Device Refresh

Ticket Avoidance

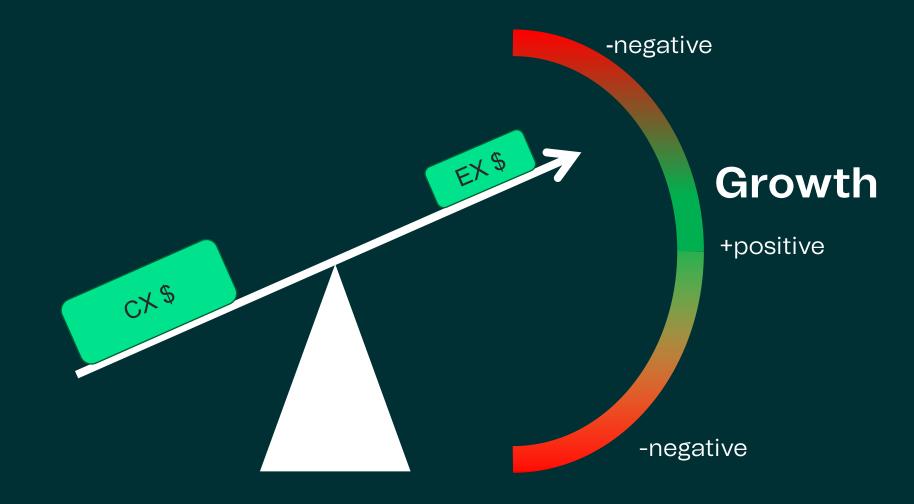
- Insights
- Self-heal



EX and CX must be balanced for Business Success

"A positive EX can significantly enhance CX and drive business growth".

"...Companies excelling in both **EX and CX** achieve a **1.8x** growth rate"



• The Experience Mindset, 2023, Tiffani Bova



A real-world, current example of the pain that comes from ignoring EX



When innovation idea goes wrong...

CX Benefits

- Amazon experience for coffee
- Hyper-personalisation
- Queue only once to collect
- Reduced congestion and improved ambience in-store

Business Benefits

- Revenue per cup up 10%
- Reduced queue abandonment rates
- Less staff needed for taking orders / payment

Project brief- Provide a mobile App where customers can infinitely customise their order and pay, seamlessly at our 40K stores...





So, what went wrong? ...they didn't consider is EX...

There's no need to be a good "citizen" in the app



The "TikTok" coffee takes 20% more time to make



Barista's will be unable to meet serving targets



Barista's impact on bottom line overlooked





Customers frustrated with collection delay





Which might have avoided....

Poor execution of vision and strategy lacking CX / EX balance





Not enough Baristas to meet demand





Revenue lower than before the App







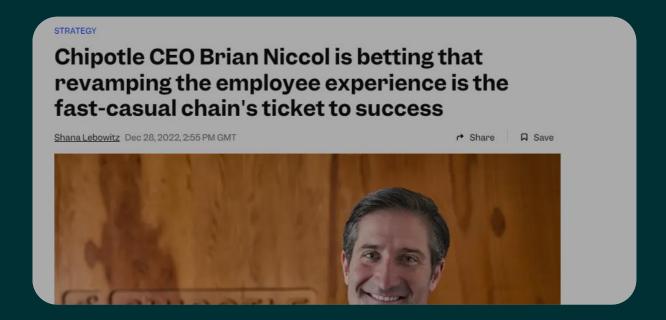
Starbucks Reports Q4 and Full Fiscal Year 2024 Results

It even made the annual report...

10/30/2024

Results Reflect Challenged Customer Experience; Management is Developing a Plan to Get Back to Starbucks Q4 Consolidated Net Revenues Down 3% to \$9.1 Billion; Frequency Declined Across Customer Segments

Q4 GAAP and Non-GAAP EPS of \$0.80; Traffic Focused Investments Further Pressured Results Q4 Active U.S. Starbucks ® Rewards Membership Totals 33.8 Million, Up 4% Over Prior Year



"My experience tells me that when we get back to our core identity and consistently deliver a great experience, our customers and employees are equally happy ...and happy employees sell more. EX=CX=BX"

> Brian Niccol, Chairman and CEO (Appointed August 2024)



Employee eXperience Management

Embracing the 5P's of Proactive to transform Employee Experience



OPTIMISED EMPLOYEE EXPERIENCE & PRODUCTIVITY AS MEASURED BY XLA's



How have we evolved as an organisation?

Roadmap Innovation, Investment and lessons learned led to...

Traditional Support

- ✓ SLAs
- ✓ KPIs
- ✓ Availability
- ✓ Capacity
- ✓ Fault / Fix

Reactive

End User Analytics

- ✓ Digital experience indicators (XI's)
- ✓ Toolset focused on endpoint health & performance
- Investigations based on anomalous trend deviations

Proactive

Digital Experience





- ✓ XLA V1.0
- ✓ Employee sentiment
- ✓ Device/ Network Health / Performance
- ✓ ITSM Integration
- ✓ Remediations

Employee Value

Today

Unified Experience

- ✓ XLA v2.0
 - Productivity
 - Employee sentiment
 - App Experience
 - Collab Experience
- ✓ Intelligent Device Refresh
- ✓ Focus on Self-Heal
- ✓ XLAs aggregated by employee personas

Business Value

In progress

Total Experience

- ✓ XLA v3.0
- ✓ XBR
- ✓ Al insights
 - Predictive
 - Anomaly detection
- ✓ Al Virtual Assistants
- ✓ Human / IT / Environment
- ✓ Sustainability

Business Value +



How do we do it? XMO as the enabler

Outcome = tangible Data sources used to **XMO** produce business value actionable insights measure experience Employee experience Customer experience Improved productivity Business growth **SURVEY** PC happiness **XLA 1.0** People happiness Collaboration Experience **XLA 2.0** Persona Experience **Application Experience Total Experience XLA 3.0** Employee wellbeing



Best Customer Service built on Experience foundation

Onsite support

Site analytics & health, Device health check

Service Desk

Chatbot integration, Service Portal integration, VIP support, Assisted Self heal

Project Management and consultancy

Change adoption & impact, Windows 11 upgrade, Hardware upgrades



Hardware/Software lifecycle management

Asset optimization, green IT dashboard

Application Experience

Portal interaction and usage

eXperience Level Agreement

Device health, sentiment and personas

Security & Compliance

Training & Awareness



Engagement Campaign: Training Compliance

Intent:

To complete training Compliance across we partnered together to develop and release a Campaign to remind users when they have overdue trainings. This popup is sent based off a daily report each weekday to remind users they have an overdue training course and provides a direct link to that training.

Business Impact:

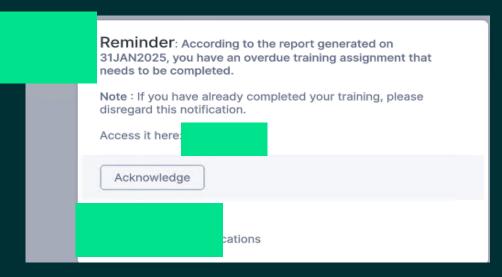
This campaign is to increase training completion and compliance across

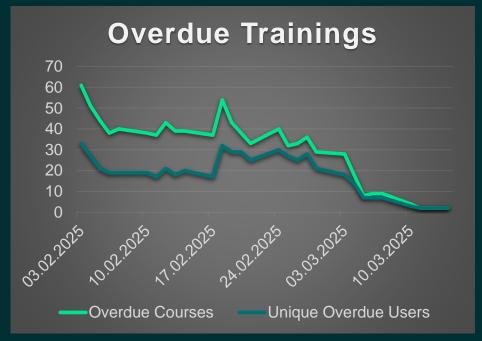
Actions Performed:

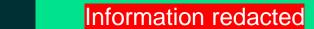
 XMO team leveraged a campaign and reminds the end users that they have an overdue training course.

Outcome Achieved:

~93% users acknowledged to the campaign,







What happens when you get it right? Tangible outcomes



Productivity gains

153k Pro-active remediations ensuring device performance is consistent in last 3 months.
20,019 Hours saved (~£320K)



Improved onboarding

End to end XLA insights encompassing the entire onboarding journey, reducing onboarding time on avg. by 3 days from 7



Smart device refresh

Priority device refresh list, based on device health.

Avoided replacement of 4,960 devices with a saving of ~\$165,333



User engagement

89% engagement rate, resulting in reducing Service Desk calls and driving increased adoption



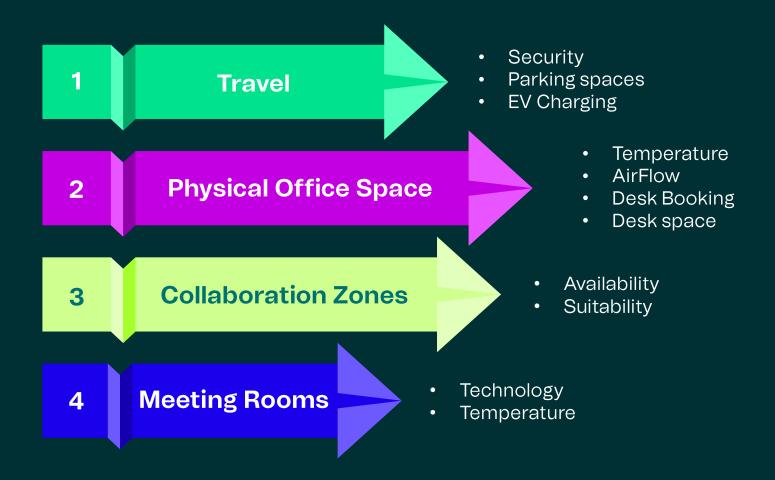
Sentiment by persona

95% CSAT score from 74%, 15% NPS increase = reduced attrition/increased referrals





Introducing XLA 3.0 - Workplace eXperience



As RTO continues to gain momentum, XLAs must pivot towards Total Experience



DEX-pansion: Future of experience

XMO will be a virtual team of HR, Facilities, IT, Finance, & Marketing experts





Innovation roadmap and trends

Intelligent Procurement

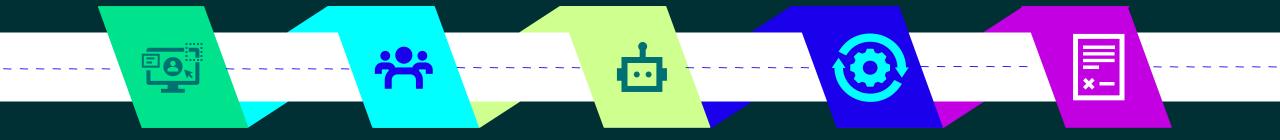
Leverage usage patterns to purchase the correct quantities of devices, apps, batteries, and network data plans

Autopilot mode for proactive remediations

Mix of fully automated remediation based on AI generated insights and supervised remediations for complex trends

DEX-pansion

Connecting DEX to the holistic (E2E) Consumer experience



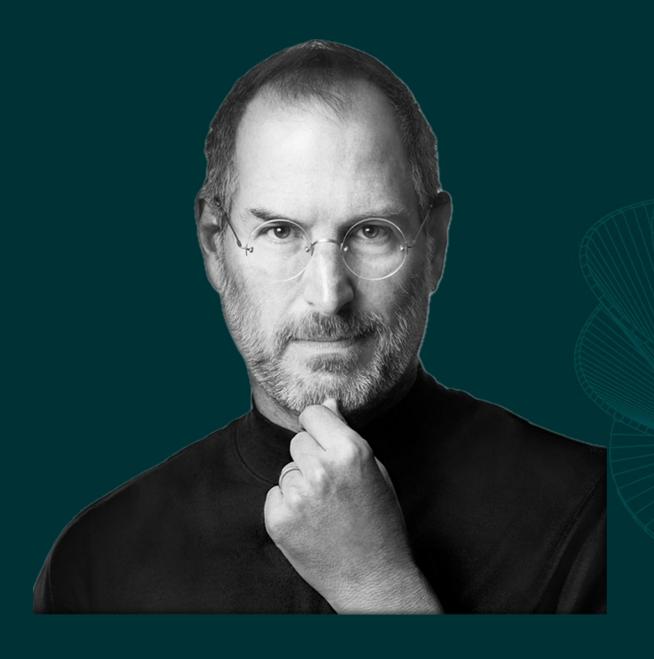
Leveraging IOT sensors

Adding further to workplace analytics e.g. use of RFID for device tracking and smart desks

Tool consolidation

Holistic DEX approach will grow and break organizational silos e.g. Security and HR/ communication





You've got to start with the **EXPERIENCE** and work back toward the technology

- Steve Jobs



Thank you

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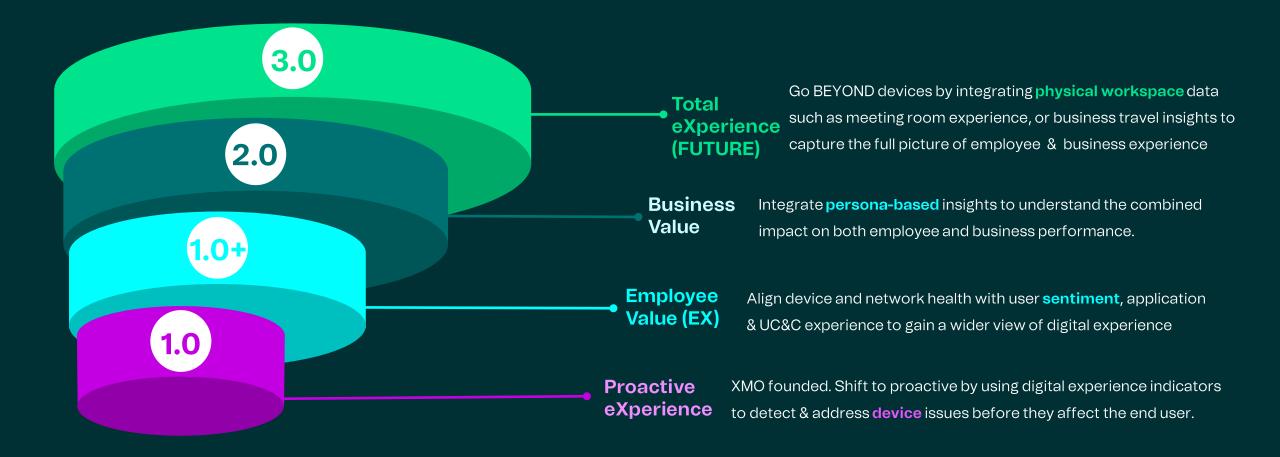
Success in Total Experience is a simple jigsaw: focus your innovation efforts on your people (EX).

Give them the right tools, support, workplace, and leadership (CXO) to build the sentiment and recognition that align customer and brand experiences (CX = BX).

It's all about fitting the right pieces of the puzzle together!



Unisys setting the industry standard XLA Evolution





How do we do it? Unisys XMO as the enabler

Data sources used to measure experience

XMO produce actionable insights



XLA 1.0 PC happiness
People happiness

Collaboration Experience
Persona Experience
Application Experience

XLA 3.0 Total Experience
Employee wellbeing

Typical Customer outcome

- 1. Employee experience
- 2. Customer experience
- 3. Improved productivity
- . Business growth

